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The Cigarette Manufacturers' Efforts to Promote Tobacco to the U.S. Military

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This article describes findings from review of tobacco industry documents regarding promotion of tobacco to the military, and efforts to influence Department of Defense policies regarding the use and sale of tobacco products. The documents reveal that the industry has targeted the military for decades for reasons including: (1) the volume of worldwide military personnel; (2) the opportunity to attract young men who fit a specific socioeconomic and cultural profile; (3) potential carryover of profits to civilian markets; and (4) the unusual price structure of commissaries and exchanges. The industry used distinctive promotion methods such as in-store merchandising, sponsorships, and even brand development to target the military, both in the United States and abroad during times of conflict. Legislative activity to protect tobacco promotion to this vulnerable population was carried out in response to smoking policy changes proposed by the Department of Defense. The tobacco industry has contributed to the high prevalence of smoking in the military and among veterans.

I do not think, either, that the historic and traditional link between the services and tobacco can be ignored. In times of war, tobacco has been a tremendous morale booster to the soldier, and a great source of pleasure and satisfaction. Armies ceased fire to trade it during the Civil War (a most civil thing to do). In World War II, the soldier often extracted the cigarette from a K-Ration packet and threw the ration away. In every war, cigarettes are a currency and are bartered for all sorts of booty. And what soldier's training would be complete without "policing the area" and field-stripping cigarette butts?... I am somewhat surprised that only "more than 50%" of military personnel smoke.... All it signifies to me is that soldiers are acting as soldiers always have acted, enjoying simple pleasures in situations and settings that are not always pleasurable. (To Caspar Weinberger, Secretary of Defense, March 4,1986, from Stephen Neal (D-NC), House of Representatives, in response to proposed ban on sale of cigarettes in military commissaries).¹

Introduction

 \mathbf{T} he adverse health effects and decreased productivity associated with tobacco use in the military,²⁻⁷ among veterans,⁸⁻¹⁰ and in the general population¹¹ have been widely reported. The cultural endorsement of smoking in the military, combined with availability of reduced priced cigarettes through tax exempt commissaries and exchanges (a market system for military personnel and their dependents), has created an environment that continued to foster tobacco use long after World War II.¹²

The prevalence of smoking and smokeless tobacco use among U.S. military personnel has been higher than that of the general population.¹³⁻¹⁸ A high prevalence of smoking in the military has also been reported in Norway,¹⁹ Canada,^{20,21} Great Britain,²² and Israel.^{17,23} Cigarette smoking in the U.S. military declined from 51.0% in 1980 to 29.9% in 1998, but rates increased in 2002 to 33.8%.¹³ Since 1995, differences in the prevalence of smoking between the military and general population have become statistically insignificant, with the exception of 18- to 25-yearolds.¹² Military personnel are also more likely to engage in heavy use of cigarettes. Military subgroups with the highest prevalence of smoking include those in the Army and Navy, those with a high school education or less, and those with junior enlisted pay grades (E1-E3).¹³ In addition, 12.2% of the military use smokeless tobacco. The high prevalence of smoking is explained in part by the socioeconomic characteristics of military recruits; however, studies also indicate that significant initiation occurs in the military.^{13,14,24-27} During Operation Desert Storm, for example, 7% of Navy personnel started smoking, 9% started using smokeless tobacco, and of those who already smoked, 29% reported increased use.²⁸ Not surprisingly, young males have been and continue to be the tobacco industry's primary target in its highly competitive military market,²⁹⁻³³ because smoking in the military is associated with a lifelong pattern of increased cigarette consumption, demonstrated among male and female veterans of all ages.³⁴⁻³⁶

The Department of Defense (DoD) has recognized the important effects of tobacco on health. Policy initiatives (Table I) have been based on both scientific data about the health risks of smoking and specific information regarding the effect of smoking on military readiness. In 1975, cigarettes were discontinued in K-rations and C-rations. In 1978, basic smoking restrictions were implemented, including designation of smoking and nonsmoking areas. By 1985 the DoD issued a report recommending several potential methods to curb smoking in the military, including the elimination of tobacco from stores, raising prices to civilian levels, and an educational program to discourage smoking; the latter was chosen. DoD Directive 1,010.10, issued in 1986 by Secretary of Defense Caspar Weinberger, established

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TABLE I

DOD TOBACCO POLICY CHANGES

	
1975	Cigarettes are discontinued in K-rations and C-rations
1978	Basic restrictions, designated smoking areas
1986	DoD Directive 1010.10, "Health Promotion" ³⁷
	No promotions aimed specifically at DoD personnel
	Health care providers prohibited from smoking during patient care
	School grounds smoking bans
	Goal to reduce all tobacco use rates to below civilian rates and to reduce personnel and active duty rates by 10% per year
	Tobacco use banned during Army basic training ⁹⁴
1992	DeCA Directive 40-13, Merchandizing Program ³⁸
	Tobacco sales will be deglamorized, same as general public marketing
	Stock cigarettes at back of commissary
	Prohibiting promotional activities or special off-shelf displays
-	Permitting coupons only available to the public
1993	First smoke-free Navy Ship Roosevelt ⁴⁰
1994	DoD instruction 1010.15, Smoke-Free DoD Workplace ⁹⁵
	Ban smoking in DoD workplaces and designates outdoor smoking areas
	Health related consequences of smoking explained
	Upon entry into the military nonsmokers encouraged to refrain from smoking, smokers encouraged to quit ⁹⁶
1996	Defense Commissary prices equal military exchange rates
1997	Executive Order 13058; Protecting Federal Employees and the Public From Exposure to Tobacco Smoke in the Federal Workplace ⁹⁷
	Prohibited smoking in all government-owned, rented, or leased interior spaces
	Secretary of Defense approved a 3-year phase-in period for installations to comply. The phase-in period came to an end on
	December 7, 2002 ⁴¹
2001	DoD Instruction 1010.15, Smoke-free DoD Facilities ⁹⁸
	DoD/Veterans Affairs Tobacco Cessation Clinical Practice Guideline established
	DoD tobacco prices brought within 5% of local economy ⁴²
1994 1996 1997	 DoD instruction 1010.15, Smoke-Free DoD Workplace⁹⁵ Ban smoking in DoD workplaces and designates outdoor smoking areas Health related consequences of smoking explained Upon entry into the military nonsmokers encouraged to refrain from smoking, smokers encouraged to quit⁹⁶ Defense Commissary prices equal military exchange rates Executive Order 13058; Protecting Federal Employees and the Public From Exposure to Tobacco Smoke in the Federal Workpla Prohibited smoking in all government-owned, rented, or leased interior spaces Secretary of Defense approved a 3-year phase-in period for installations to comply. The phase-in period came to an end on December 7, 2002⁴¹ DoD Instruction 1010.15, Smoke-free DoD Facilities⁹⁸ DoD/Veterans Affairs Tobacco Cessation Clinical Practice Guideline established

policy on smoking and other health risk behaviors.³⁷ New features included an increase in designated nonsmoking areas, prohibition of health care providers from smoking on duty, and distribution of information to new personnel on health consequences of smoking and encouragement to quit. Finally, commissaries and exchanges were precluded from participating with tobacco manufacturers' promotions directed specifically at DoD personnel according to a "deglamorization" plan developed for the commissaries.^{38,39} In 1993, the Navy ship Roosevelt became the first smoke-free vessel⁴⁰ and in 1994 the DoD banned worksite smoking. Although DoD facilities were covered by an Executive Order banning smoking issued in 1997, morale, welfare, and recreation facilities were given a 3-year phase in period to implement the ban that only ended in 2002.⁴¹

Unfortunately, the effect of policy changes has been limited by the continuing availability of tobacco through the commissary and exchange system. Sales are not subject to state excise taxes, so there are significant price reductions compared to civilian prices. The commissary/exchange system formerly priced tobacco at only 5% over wholesale; however, since 2001 the DoD has required tobacco to be priced within 5% of the local competitive price.⁴² Tobacco product sales in 1998, for example, yielded \$458 million in sales per year in the military, and therefore are an important source of revenue.¹²

Access to previous secret tobacco industry documents allows a historical glimpse of tobacco companies' practices targeting this population as well as their efforts to subvert DoD policy that would decrease tobacco use in the U.S. military. Documents show that the tobacco industry has targeted the military for decades largely because of (1) the large concentrated volume of potential smokers; (2) the opportunity to attract young "less educated" men, who, as consumers, will subsequently carryover to civilian markets resulting in profits of billions of dollars; and (3) the commissary and exchange system which allows tobacco manufacturers to take advantage of the tax differential between military and civilian markets and affords a concentrated target market for merchandising, promotional, and sponsorship activities. The purpose of this article is to use these documents to highlight some industry strategies to promote tobacco use in the military.

Methods

The origin and operating procedures of the two major tobacco industry document depositories, located in Minneapolis, Minnesota and Guildford, UK have been previously described.⁴³⁻⁴⁷

The settlement terms of the Minnesota trial against the tobacco industry required the public release of approximately 27 million pages of documents, and that the defendant tobacco companies produce ongoing discovered company documents from postsettlement smoking and U.S.-based health litigation into the Minnesota depository until at least 2008. In this manner, 1.2 million pages of industry documents were reviewed from June 1998 to February 1999 at the Minnesota depository and additional searches were conducted at the three reliable on-line tobacco document resources from February to April 2004.⁴⁸⁻⁵⁰

Searches were conducted in all document populations (American Tobacco Company, Brown & Williamson, Council for Tobacco Research, Inc., Lorillard Tobacco Company, R.J. Reynolds Tobacco Company, Philip Morris Incorporated, and the U. S. Tobacco Institute) and specific fields such as author, recipient, copyee, document date, title keyword(s), plaintiff request number, and document type were used to search the

collections. Several measures were implemented to ensure as thorough a search as possible. The selected topic (i.e., military) and related terms (i.e., commissaries) were searched as "title keywords." Boxes housed at the Minnesota depository containing the selected document were then reviewed for relevant material as there are frequently other documents pertaining to the selected search such as letters, memos, and speeches that are not titled or dated. Once key persons, dates, and key words were identified, the on-line indices were searched for terms and people, and full-text searches were carried out at Tobacco Documents Online for phrases that might appear in the text of a document (e.g., "military market overview," "military young adult smokers (YAS)," and "military plan"). Documents housed at the Guildford depository were not searched because our research focused on the U.S. cigarette manufacturers targeting U.S. military personnel. Limitations of tobacco document research have been previously described.⁴³⁻⁴⁷ For example, the litigation which created the depositories did not intend to capture all correspondence relating to targeting efforts aimed at military personnel. Additionally, internal tobacco company documents produced in response to litigation do not represent a complete source of information on this subject. Furthermore, the majority of the documents cited here are from the late 1980s and 1990s, primarily because this is the time frame in which document production was required during litigation. Last, research conducted for this article was carried out shortly after the Minnesota depository was opened in 1998, and, therefore, we did not rely on the currently improved accessible documents posted on-line, but rather on a rather rudimentary index and hard copy manual searches.

Findings

Opportunities in the Military Market

In 1993, Philip Morris' advertising firm, Leo Burnett, reported to the tobacco industry leader and maker of Marlboro cigarettes that the worldwide military market was a "force' to be reckoned with" since its size could be compared to the second largest U.S. city, that it had a large concentration of young adult males, and that it was an "economic giant," spending billions of dollars per year on cigarettes.⁵¹ In fact, Leo Burnett compared smoking rates in the military to civilian markets using an index (prevalence of smoking in military/prevalence in general population), expressed as a percent; 100 being equal prevalence). They calculated an index of 198 among 18- to 34-year olds, 250 among 18- to 25-year olds, and 244 among 18- to 21-year olds.⁵¹

In addition to the young demographics of military personnel, the military community was a lucrative market because of socioeconomic and cultural profiles of military recruits that predicted smoking initiation that the industry identified as follows: "military YAS have downscale smoker background-blue collarless educated-limited job prospects-part of "wrong crowd"-in trouble with authorities."⁵²

Another incentive for the tobacco industry to target the military was the recognized phenomenon that consumer product preferences developed during years serving in the military would eventually translate into civilian market profits as service members leave the military or permanently retire.

One-half million military personnel filter back into the civilian market every year, product preferences and all . . . and that's just one reason why the military market . . . is an important market to the growth and expansion of the Newport brand, as well as the Lorillard family.⁵³

R.J. Reynolds, whose brands include Camel and Salem cigarettes, described the expected profits for the company inherent in capturing young smokers over time:

If an 18-year-old adopts an RJR full price brand in 1990 and stays through our 1993 Plan horizon, than one smoker would contribute \$1,359 to our profits (contribution margin).

- If he/she stays with our brand for 7 years (average span), the profit contribution would be \$3,710.
- Over 10 years, the contribution would be \$6,148.
- Over 20 years (not uncommon), \$18,794....

If we hold these YAS for the market average of 7 years, they would be worth over \$2.1 billion in aggregate incremental profit. I certainly agree with you that this payout should be worth a decent sized investment.⁵⁴

Strategies Used to Effectively Target to the Military Market

Commissaries and exchanges afforded the tobacco companies a direct link to military personnel through in-store merchandising such as Point of Sale displays and brand promotions. As early as 1982, R.J. Reynolds offered several options for shelf-display plans in Navy exchanges, paying the exchanges a specific amount per month for 30 to 40% of shelf space allotted for cigarette advertising and limiting competitors' advertisements.⁵⁵

When the DoD attempted to eliminate the use of in-store merchandising and other marketing strategies specifically designed for use in the military, documents demonstrate that the industry considered a variety of mechanisms to circumvent these limits. A 1994 internal Philip Morris email entitled Military Volume describes an innovative in-carton coupon that would be not be visible on the carton's exterior and was therefore found acceptable by the government.

There is no price call out POS [Point of Sale] allowed instore and we cannot run any advertising in military publications announcing the reduction. I know this sounds hard to believe, but the regulations are there and the commissary agency... will not budge.... We could not reference the actual price, amount of reduction, use the words 'special', 'offer,' etc.

[The Commissary Agent] is very nervous about anything other than a normal carton coupon, and will say no rather than take a risk. . . . We will be getting some valuable learning from this program. . . . The key is the Commissary Agency's reaction—We have our fingers crossed that they like it and will let us do it again. So far so good, and God bless the government!⁵⁶

In addition to in-store merchandising techniques, sponsorship of military events, such as bar or club events (e.g., bingo, bridge), targeting military spouses,^{57,58} military motor sport sponsorship,⁵⁹ and music sponsorship like "Marlboro Music" and Kool brand concert events,^{60,61} was pursued. Carnivals, picnics, and "mini-war games" with company versus company

competition were considered important to reach the military consumer.⁶² The likely appeal of such sponsorship would be to an audience of young adults who were starved for entertainment and general civilian merchandise. Sponsorship of events also allows for sampling cigarettes; a technique used to recruit new smokers.

Brand development was also a strategy investigated by the tobacco companies. In 1985, R.J. Reynolds considered new brand concepts for the young military adult such as rest and relaxation and Double Eagles, which were described as:

A cigarette for the younger adult, military smoker who is looking for a product . . . and an image which positively supports his decision to serve in the Armed Forces. The Target feels a patriotism which is not overt; it is based on traditional values and the belief that America is 'on the right track'. . . . "⁶³

Another brand concept for the military market was specifically designed for "real young military male smokers" and would be packaged in camouflage print with the cigarette barrel in black.⁶⁴ Although, to our knowledge, Reynolds' plans did not come to fruition, one company, Park Avenue, developed the 1776 brand for the military market.⁶⁵ Its pack consisted of an embossed flag design with gold, red, white, and blue colors.

Finally, tobacco product advertising was included in military base newspapers, commercial military-focused magazines (*Ar-my/Navy/AirForce Times, Family, Lady-Com, Off Duty*), and the industry relied on spill over from the general market (Playboy, Penthouse).⁶⁶ Documents demonstrate that advertising vehicles were chosen by the distribution of the age of their readership, targeting a more youthful audience.⁶⁷⁻⁶⁹

Promotions in Times of Conflict: Operation Desert Storm

Tobacco companies have, in the past, distributed free "smokes to the soldiers,"⁷⁰ but the DoD stopped this practice in 1986. In October 1990, however, during Operation Desert Storm, Philip Morris and Brown & Williamson distributed free tobacco products to U.S. Army soldiers stationed in Saudi Arabia⁷¹⁻⁷³ and Navy personnel reported receipt of cigarettes from "any sailor" mailings and support organizations.²⁸ R.J. Reynolds additionally explored the business potential for distributing cigarettes to troops in Operation Desert Shield. The company estimated that 30% of the troops were smoking and assumed the following:

With or without shooting war, U.S. military presence will continue in Southwest Asia to ensure regional stability and to protect U.S. strategic interests.⁷⁴

R.J. Reynolds was hesitant to undertake activities similar to those undertaken by its competitors Philip Morris and Brown & Williamson due to adverse public relations, government relations, and legal consequences.⁷⁵ In anticipating criticism of this program, a question and answer document was prepared for spokespeople.

A Pentagon spokesman said he knew nothing of the free cigarettes sent by Philip Morris and Brown & Williamson. Did the tobacco companies go behind the government's back on this move?

No. I suggest you check with the Defense Logistics Agency in Washington. They have a "wish list" from the soldiers stationed in Saudi Arabia which includes request for cigarettes, among other items. Throughout the past several months, Reynolds Tobacco has received numerous requests from soldiers stationed in the Middle East. The company decided to comply with requests made by the soldiers. Through the proper military channels, Reynolds Tobacco arranged to deliver the product to a U.S. military base where the product was loaded on a military aircraft and shipped overseas.⁷⁶

In 1990, Philip Morris also embarked on a unique program to promote the Marlboro brand among military personnel in Saudi Arabia with the objectives of achieving corporate goodwill and to gain brand exposure among young adult male smokers.⁷⁷ The "voice card" advertising program, costing \$1 million,⁷⁸ was designed to get national coverage through USA Today and Newsweek magazines and was communicated through base newspapers to soldiers stationed in Saudi Arabia.⁷⁹ Family members in the United States would be provided a 10-second voice message, recorded on a chip, to be inserted in a holiday greeting card from Marlboro.

To a service member stationed in the Gulf, what could be more appreciated than hearing a friendly voice from home. If someone you love is overseas and involved in Operation Desert Shield, now you can send them your love in a unique holiday card, free.

It's called a Voice Card. And it carries your personal tensecond message that plays back when a button is pressed inside the card. This way, your best wishes, news and greetings for the holidays will be heard loud and clear.

Below is a list of military installations where you can record a Voice card on November 9^{th} , 10^{th} , and 11^{th} ...

Your Voice Card is a holiday gift from Marlboro.⁸⁰

Importance of the Commissary/Exchange System

Perhaps the most valued vehicle to reach the military market is the commissary/exchange system because it provides a highly concentrated market that is easy to reach through instore marketing activities and targeted military magazines.

For example, in 1987, 63% of the military trade was conducted in commissaries and 32% in exchanges.⁸¹ The commissary/exchange system is also unique in that products are exempt from state and local excise taxes, and prices are generally only 5% above wholesale. The pricing structure of the commissary/exchange system historically translated into savings of up to 76% of cigarette carton prices for the consumer. Savings are greater in commissary than exchange stores and greater for generic than premium brands (Fig. 1).

Given the importance of the tax-exempt status of military commissaries, shifts in sales volume are extraordinarily sensitive to changes in state excise taxes. For example, in 1989, California experienced the highest tobacco state excise tax increase of \$0.25, which subsequently increased military sales for Philip Morris by 14% in 1 month "largely due to an increase in demand" at commissaries (Fig. 2).⁸²

It not surprising then that the DoD efforts in the late 1980s to

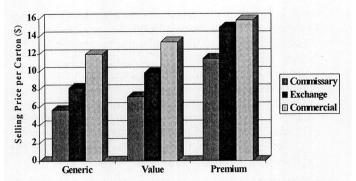


Fig. 1. Comparison of average cigarette prices (adapted from Ref. 96). Data approximately 1996—contemporaneously with document description period.

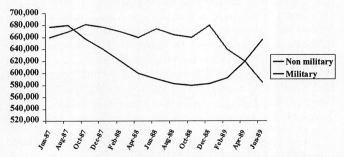


Fig. 2. California full margin sales volume.⁸² As a consequence of California's 250% (25-cent) tax hike, the military sales of Philip Morris grew 13%.

eliminate tobacco sales or increase tobacco prices to parallel civilian prices and to use profits from price increases to promote the health and fitness of members of the Armed Force and their dependents were both met with strong opposition by the tobacco industry. After Senator Bingaman (D-NM) introduced such legislation in 1993, industry strategists presented several arguments against the proposal bill, including the following:

[S]mokers deciding to stop smoking due to high prices . . . will likely result in a number of smokers deciding to stop shopping in the commissaries altogether. . . . If enacted . . . all proceeds [should] be . . . reinvesting [in] the service members' dollars back into their commissary system. . . . Such reinvestment would have more visible, tangible results versus the more intangible 'promote the health and fitness' reinvestment outlined in the bill.⁸³

Further Legislative Activities to Subvert DoD Smoking Policies

In the 1980s, the DoD smoking policy initiatives included restrictions on smoking in public areas and smoking cessation campaigns.³⁷ In 1986, R.J. Reynolds interoffice correspondence indicated concern over the Army's consideration of a new restrictive smoking policy that would make nonsmoking the norm in the Army and called for political activity to intervene with this initiative.

While the [no-smoking] policy itself is sufficient cause for considerable alarm, the notion that the policy provides minimum standards and that local commanders can expand the policy is genuinely frightening. The newest sport at Army posts could be a contest to find out which commander can promulgate the most stringent anti-smoking regulations. I believe the only way to reverse this policy is by political pressure. The Republican members from Tobaccoland must rise up in outrage about this policy.⁸⁴

Accordingly, the U.S. Tobacco Institute circulated a letter among members of the U.S. House of Representatives and Senate asking Secretary of Defense Casper Weinberger to reconsider the policy.⁸⁵ An R.J. Reynolds document reveals that the industry generated political pressure against the proposed smoking restriction measures and was successful at promoting an education strategy rather than restrictive regulation:

The Air Force announcement spells out a new eight-point program which constitutes an educational campaign, which is in the spirit of the DoD Directive, in sharp contrast to the approach taken last month by the Army—and temporarily rescinded by the Army last week in response to our efforts.⁸⁶

Philip Morris and the U.S. Tobacco Institute were also consulted in R.J. Reynolds' efforts to subvert the DoD restrictive smoking policy initiatives.⁸⁷

Conclusion

The documents reviewed here reveal that the tobacco industry has targeted the military for decades for several reasons, including (1) the sheer volume of worldwide military personnel; (2) the unique business opportunity in attracting young men who may fit a specific socioeconomic and cultural profile and will carryover profits to civilian markets if they continue to smoke; and (3) the highly concentrated and easily targeted nature of the commissaries and exchanges. The industry used distinctive promotion methods such as in-store merchandising, sponsorships, and even brand development to target this population in the United States and abroad during times of conflict. Legislative activity to protect tobacco promotion to this vulnerable population was conducted in response to smoking policy changes proposed by the DoD. The demographic profile of military recruits coupled with price structure opportunities has resulted in a high prevalence of smoking in the military.

We have selected individual documents to illustrate themes we observed in our review. The document search was not systematic or complete, which is one of the limitations of this study. Other limitations include restrictions on the time period of document review. This article describes strategies that the tobacco industry used to target the military, but it should also be pointed out that some DoD policies continued to support tobacco use. For example, the ready availability of low-priced tobacco products in the commissary/exchange system was very profitable. We were not able to investigate the degree to which the DoD combated industry efforts to maintain tobacco product availability, and it is possible that tobacco was perceived as a useful commodity to maintain recruits' satisfaction with their military experience.

There is a growing body of literature that demonstrates the health effects of tobacco use in the military. There is an inverse relationship between smoking and measures of "performance readiness" as reflected by physical fitness tests,^{4–6,12} completion of combat training,^{2,7} and training-related injuries.³ In addition, smoking in the military is associated with more time lost from work, illness,^{88,89} and convalescent time from respiratory dis-

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ease.⁷⁰ Smoking among Air Force recruits is associated with smokeless tobacco use, binge drinking, and less physical activity;¹⁵ smokeless tobacco use is also associated with a number of risky lifestyle behaviors.⁹⁰

The attendant health problems from tobacco use in the military are sustained because of a cohort effect resulting in high rates of smoking later in life.³⁶ This effect is demonstrated in the high prevalence of smoking among veterans compared to the general population.^{34,35} Vietnam combat veterans and those with post-traumatic stress disorder exhibit a particularly high prevalence.⁹¹

Efforts to decrease the prevalence of smoking in the military will have immediate beneficial economic consequences. The DoD estimated current smoking was responsible for \$930 million in costs in 1995 for all branches.⁹² A study by Klesges et al. showed that military training for recruits in the Air Force who smoke is associated with \$18 million per year in excess costs; applied to all service branches, smoking excess training costs are more than \$130 million.⁹³

The DoD has made considerable progress by banning smoking during basic training and in worksites and by changing the price structure of tobacco in the commissary exchange system. Nevertheless, there is more that could be done. Revenue from sale of tobacco products should be directed at the "welfare" mission of morale, welfare, and recreation and should be used to prevent and treat tobacco dependence in the military. The commissary system should not continue to derive profit from tobacco product sales, but rather develop alternative sources of revenue. The DoD should continue to investigate and develop aggressive and innovative interventions to prevent initiation and continuation of tobacco use in the military and take advantage of the social milieu provided to this population of young American adults who are uniquely vulnerable to tobacco industry influence.

Acknowledgments

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